| HSTA 2024 BUDGET                    | 2024<br>Budget | 2023<br>Act + Fore | 2023<br>Budget | 2024<br>Budget to<br>2023<br>Act + Fore<br>(%) | 2024<br>Budget to<br>2023 Budget<br>(%) | 2024<br>Budget to<br>2023 Budget<br>(\$) |
|-------------------------------------|----------------|--------------------|----------------|--|---|--|
| INCOME                              |                |                    |                |  |   |  |
| 41000 Assessments                   | 1,171,323      | 1,115,844          | 1,126,273      | 5%   | 4%                                      | 45,050                                   |
| 41010 Condo Fees                    | 16,564         | 16,434             | 16,440         | 1%   | 1%                                      | 124                                      |
| 42000 Set up fees                   | 2,100          | 5,400              | 2,100          | -61%   | 0%                                      | 0  |
| 42010 Late fees                     | 7,200          | 14,614             | 10,513         | -51%   | -32%                                    | (3,313)                                  |
| 45500 Legal Reimbursement           | 420            | 1,100              | 300            | -62%   | 40%                                     | 120                                      |
| 42020 Transfer fees                 | 46,800         | 145,019            | 43,500         | -68%   | 8%                                      | 3,300                                    |
| 45100 HSSC Management & Admin       | 40,432         | 37,997             | 37,997         | 6%   | 6%                                      |  |
| 43000 Cell Tower leases             | 23,753         | 24,843             | 22,886         | -4%  | 4%                                      | ,  |
| 43010 CTC lease                     | 3,057          | 2,965              | 2,954          | 3%   | 3%                                      |  |
| 45000 Clubhouse/Barn rentals        | 14,400         | 18,140             | 13,800         | -21%   | 4%                                      |  |
| 46000 Operating (CIT) Bank Interest | 539            | 539                | 1,921          | 0%   | -72%                                    |  |
| 46050 Investment Bank Interest      | 28,098         | 28,098             | 3,122          | 0%   | 800%                                    |  |
| 45700 Design Review                 | 1,800          | 3,050              | 1,800          | -41%   | 0%                                      |  |
| 46100 Interest Income (Deling)      | 1,111          | 1,111              | 1,080          | 0%   | 3%                                      | -  |
| 46200 Bank Fee Reimbursed           | 405            | 405                | 185            | 0%   | 119%                                    |  |
| 49000 Miscellaneous                 | 1,500          | 1,654              | 1,500          | -9%  | 0%                                      |  |
| TOTAL INCOME                        | 1,359,502      | 1,417,212          | 1,286,371      | -4%  | 6%                                      |  |
| RESERVES                            |                |                    |                |  |   |  |
| 58020 Conservation Reserve          | 60,000         | 36,000             | 36,000         | 67%  | 67%                                     | 24,000                                   |
| 58010 Operating Reserves            | 96,000         | 72,000             | 72,000         | 33%  | 33%                                     |  |
| EXPENSES<br>Staffing                |                |                    |                |  |   |  |
| 51015 Management Staff              | 160,200        | 139,920            | 135,300        | 14%  | 18%                                     | 24,900                                   |
| 51100 Site Hourly labor             | 36,050         | 43,057             | 77,655         | -16%   | -54%                                    | (41,605)                                 |
| 51025 Payroll Taxes                 | 16,150         | 14,820             | 18,652         | 9%   | -13%                                    | (2,502)                                  |
| 51026 Payroll Fees                  | 3,450          | 3,161              | 3,223          | 9%   | 7%                                      | 227                                      |
| 51030 Workers Comp                  | 3,232          | 3,232              | 2,641          | 0%   | 22%                                     | 591                                      |
| 51200 Open Space Manager            | 13,800         | 11,142             | 13,800         | 24%  | 0%                                      | 0  |
| Total Staffing                      | 232,882        | 215,333            | 251,271        | 8%   | -7%                                     | (18,389)                                 |
| Administrative                      |                |                    |                |  |   |  |
| 52000 Administrative                | 1,063          | 1,013              | 0              | 5%   | 0%                                      | 1,063                                    |
| 52010 Accounting/Tax Prep           | 2,419          | 5,325              | 4,050          | -55%   | -40%                                    | -  |
| 52020 Bank Fees Charged             | 465            | 465                | 135            | 0%   | 244%                                    |  |
| 52030 Legal                         | 4,800          | 10,030             | 4,800          | -52%   | 0%                                      |  |
| 52100 Supplies/Printing/Postage     | 28,749         | 27,380             | 18,984         | 5%   | 51%                                     |  |
| 52200 Taxes                         | 1,717          | 1,635              | 1,334          | 5%   | 29%                                     |  |

| HSTA 2024 BUDGET                  | 2024<br>Budget | 2023<br>Act + Fore | 2023<br>Budget | 2024<br>Budget to<br>2023<br>Act + Fore<br>(%) | 2024<br>Budget to<br>2023 Budget<br>(%) | 2024<br>Budget to<br>2023 Budget<br>(\$) |
|-----------------------------------|----------------|--------------------|----------------|--|---|--|
| 52300 Insurance                   | 14,942         | 14,078             | 19,204         | 6%   | -22%                                    | (4,262)                                  |
| 52400 Management Fee              | 33,768         | 30,050             | 30,026         | 12%  | 12%                                     | 3,742                                    |
| 52500 Design Review Fee           | 3,240          | 3,295              | 0              | -2%  | 0%                                      | 3,240                                    |
| 52900 Miscellaneous               | 2,141          | 2,141              | 1,880          | 0%   | 14%                                     | 262                                      |
| Total Administrative              | 93,303         | 95,411             | 80,413         | -2%  | 16%                                     | 12,890                                   |
| Office                            |                |                    |                |  | -                                       |  |
| 53010 Rent                        | 20,630         | 16,628             | 21,393         | 24%  | -4%                                     | (763)                                    |
| 53020 Postal Room Lease           | 18,864         | 17,476             | 20,135         | 8%   | -6%                                     | (1,271)                                  |
| 53100 Phone/internet              | 12,332         | 12,332             | 13,774         | 0%   | -10%                                    | (1,442)                                  |
| 53200 Furniture/Fixt/Equip        | 1,800          | 2,038              | 1,500          | -12%   | 20%                                     | 300                                      |
| 53300 Copier Lease/maintenance    | 7,200          | 7,042              | 7,664          | 2%   | -6%                                     | (464)                                    |
| 53400 Tech Resources              | 1,764          | 1,680              | 1,709          | 5%   | 3%                                      | 56                                       |
| Total Office                      | 62,590         | 57,197             | 66,174         | 9%   | -5%                                     | (3,584)                                  |
| Community Programs Services       |                |                    |                |  | -                                       |  |
| 54010 Events/Programs             | 47,700         | 47,795             | 42,976         | 0%   | 11%                                     | 4,724                                    |
| 54200 Website                     | 1,800          | 2,775              | 4,698          | -35%   | -62%                                    | (2,898)                                  |
| 54400 Sponsorships/Donations      | (11,069)       | (12,058)           | (10,110)       | -8%  | 9%                                      | (959)                                    |
| Total Community Programs          | 38,431         | 38,513             | 37,564         | 0%   | 2%                                      | 867                                      |
| Facilities Operations             |                |                    |                |  |   |  |
| 58050 Post Office                 | 4,800          | 6,531              | 4,225          | -27%   | 14%                                     | 575                                      |
| 58060 Barn                        | 9,840          | 6,071              | 6,600          | 62%  | 49%                                     | 3,240                                    |
| 58030 Clubhouse                   | 19,400         | 16,525             | 19,850         | 17%  | -2%                                     | (450)                                    |
| 58040 Fitness Center              | 5,700          | 5,317              | 10,800         | 7%   | -47%                                    | (5,100)                                  |
| 55010 Janitorial                  | 4,675          | 4,532              | 5,397          | 3%   | -13%                                    | (722)                                    |
| 55210 Pool Maintenance            | 51,975         | 51,975             | 67,363         | 0%   | -23%                                    | (15,388)                                 |
| 58045 Facility Operations Other   | 7,168          | 7,168              | 8,655          | 0%   | -17%                                    | (1,487)                                  |
| Total Facilities Operations       | 103,558        | 98,119             | 122,890        | 6%   | -16%                                    | (19,332)                                 |
| Open Space                        |                |                    |                |  | -                                       |  |
| 50010 Operations and Maint.       | 95,584         | 92,800             | 76,619         | 3%   | 25%                                     | 18,965                                   |
| 50020 Repairs and Improvements    | 28,500         | 21,325             | 28,500         | 34%  | 0%                                      | 0  |
| 50030 Farm                        | 20,300         | 19,992             | 16,900         | 2%   | 20%                                     | 3,400                                    |
| 50035 Ag Fields                   | 11,948         | 11,948             | 17,400         | 0%   | -31%                                    | (5,452)                                  |
| 50065 Vehicles/heavy equip maint. | 1,500          | 4,878              | 951            | -69%   | 58%                                     | 549                                      |
| 50080 Trails                      | 3,000          | 2,799              | 3,500          | 7%   | -14%                                    | (500)                                    |
| 50085 DCHS/Farmstead              | 8,380          | 4,350              | 5,000          | 93%  | 68%                                     | 3,380                                    |
| 50045 Community Programs          | 4,000          | 1,496              | 1,245          | 167%   | 221%                                    | 2,755                                    |
| 50070 Chemicals                   | 0              | 0                  | 975            |  | -100%                                   | (975)                                    |
| Total Open Space                  | 173,212        | 159,588            | 151,090        | 9%   | 15%                                     | 22,122                                   |

|                                    | 2024      | 2023       | 2023      | 2024<br>Budget to<br>2023<br>Act + Fore | 2024<br>Budget to<br>2023 Budget | -        |
|------------------------------------|-----------|------------|-----------|---|----------------------------------|----------|
| HSTA 2024 BUDGET                   | Budget    | Act + Fore | Budget    | (%)                                     | (%)                              | (\$)     |
| Site Operations                    |           |            |           |   |                                  |          |
| 55000 Site Operations & Maint      | 3,750     | 3,950      | 0         | -5%                                     | 0%                               | 3,750    |
| 55100 Subcontracted landscape      | 334,824   | 317,648    | 295,200   | 5%                                      | 13%                              | 39,624   |
| 55400 Street Lighting              | 3,800     | 2,545      | 6,356     | 49%                                     | -40%                             | (2,556)  |
| 55410 Snow removal                 | 1,600     | 1,528      | 2,500     | 5%                                      | -36%                             | (900)    |
| 55500 Veolia Water                 | 28,779    | 28,779     | 23,483    | 0%                                      | 23%                              | 5,297    |
| 55510 Electric/gas/other           | 33,932    | 33,932     | 30,625    | 0%                                      | 11%                              | 3,307    |
| 55520 Trash                        | 11,985    | 13,032     | 7,233     | -8%                                     | 66%                              | 4,752    |
| 55900 Pest Control                 | 15,435    | 12,600     | 12,600    | 23%                                     | 23%                              | 2,835    |
| 56010 Vehicles/heavy equip maint.  | 2,400     | 4,490      | 2,120     | -47%                                    | 13%                              | 280      |
| 56020 Tools/light equip maint.     | 1,800     | 1,516      | 2,500     | 19%                                     | -28%                             | (700)    |
| 56100 Chemicals                    | 0         | 0          | 148       |   | -100%                            | (148)    |
| 56110 Supplies/Fuel                | 2,580     | 2,257      | 4,980     | 14%                                     | -48%                             | (2,400)  |
| 56200 Landfill                     | 221       | 221        | 628       | 0%                                      | -65%                             | (406)    |
| Total Site Operations              | 441,106   | 422,498    | 388,373   | 4%                                      | 14%                              | 52,733   |
| Site Repairs/Maint/Minor Imp       |           |            |           |   |                                  |          |
| 57010 Buildings/Structures         | 7,200     | 14,727     | 7,200     | -51%                                    | 0%                               | 0        |
| 57020 Fences/Bridges/Trails        | 3,600     | 1,845      | 3,600     | 95%                                     | 0%                               | 0        |
| 57030 Facilities/Parks             | 9,000     | 2,842      | 9,000     | 217%                                    | 0%                               | 0        |
| 57040 Clubhouse/Fitness/Pools      | 5,700     | 15,899     | 5,700     | -64%                                    | 0%                               | 0        |
| 57100 Irrigation System            | 0         | 13,799     | 7,200     | -100%                                   | -100%                            | (7,200)  |
| 57200 Trees (Com. Areas & Orchard) | 30,000    | 43,710     | 46,750    | -31%                                    | -36%                             | (16,750) |
| 57210 Other plantings              | 1,200     | 5,142      | 720       | -77%                                    | 67%                              | 480      |
| 57900 Miscellaneous                | 1,200     | 1,364      | 0         | -12%                                    | 0%                               | 1,200    |
| Total Site Repairs/Maint/Minor Imp | 57,900    | 99,327     | 80,170    | -42%                                    | -28%                             | (22,270) |
| Total Expense                      | 1,358,982 | 1,293,986  | 1,285,945 | 1                                       | 6%                               | 73,038   |
| Net Ordinary Income                | 519       | 123,226    | 426       | (1)                                     | 22%                              | 93       |

## **Reserve/Capital Improvements 2024**

|           |                                   |           | Reserve    |
|-----------|-----------------------------------|-----------|------------|
| RS        |                                   | Projected | Budget     |
| Page#     |                                   | Budget    | Allocation |
| 83        | SMP Plaster Repair                | 20,000    | 87,178     |
| 81 & 85   | CHP Coping and Deck               | 130,000   | 6,323      |
| 52        | Play Chips Parks                  | 20,000    | 4,188      |
| 50 & 51   | Private Rds / Repairs & Seal      | 9,500     | 3,407      |
| 53        | Park Benches / Replace & Repair   | 8,000     | 6,400      |
| 56        | Curbing Repairs                   | 2,000     | 1,500      |
| 63        | Replace Gates at Pools            | 10,000    | 13,800     |
| 66        | Clubhouse Furniture               | 8,000     | 8,000      |
| 93        |                                   |           |            |
|           | Entrance, Merc/Village Gr Parking | 25 222    |            |
|           | Lot and Clubhouse Landscape       | 35,000    | 10,000     |
| 67        | Fitness Equipment                 | 20,000    | 18,463     |
| eserve/Ca | pital Improvements 2024           | 262,500   | 159,259    |

## Notes

4% increase in 2024 to balance operational expenses to income Reserve contribution based on Financial Review & Reserve Study Transfer Fees budgetted conservatively Cell Tower and CTC Lease 3% annual increase Formerly Interest was combined under 46000 and Interest Income (Delinquent Accounts) with Late Fees 42010 Bank Fees Reimbursed formerly combined with Late Fees 42010 Insurance 5% increase / less 25% to HSSC AMI 3% increase annually Events budget includes contribution from CRTA and special event insurance Sponsorship HS Library and DCHS Sister Sweepers 2024 Service Agreement with 5% increase Pool Maintenance 0% increase Farm budget includes Farm Consultant 0% Increase Hopkins 2% (Annual increase and 1 residential leaf pick up) + 1% for additional non contract or other contractor tasks